
August 9-10, 2014
University of California, San Diego Campus
La Jolla, California

Rady School of Management Multipurpose Room 2

Friday, August 8
7:00 - 9:00 pm Dinner
Bella Vista Social Club, Sanford Consortium

Saturday, August 9
8:00 - 8:30 am Continental breakfast available

8:30 - 8:45 am Introduction and Welcome
Tai Ming Cheung

8:45 – 10:00 am Setting the Stage: Analytical Frameworks and the General Context
Moderator/Discussant: Andrew Erickson
Discussant: Kevin Pollpeter, Arthur Ding

Analytical Frameworks for Understanding Human Agency in Defense Science, Technology, and Innovation
Tai Ming Cheung

Overview of China’s Efforts to Cultivate its Human Talent Base in Science and Technology
Cong Cao

Surveying China’s S&T Human Talents Programs
Fan Yang

10:00 – 10:15 am Break
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| 10:15 am – 12:30 pm | **The Management of Defense Programs**  
*Moderator/Discussant: Cortez Cooper*  
*Discussants: Mark Stokes, Tai Ming Cheung*  
China’s Defense R&D Management System  
*Kevin Pollpeter*  
The Roles and Influence of Chief Commanders and Chief Designers  
*Andrew Erickson* |
| 12:30 – 1:30 pm | Lunch |
| 1:30 – 3:30 pm | **Bureaucratic Politics and Higher Education**  
*Moderator/Discussant: Arthur Ding*  
*Discussants: Alanna Krowlikowski, Darren Wright*  
The Political and Bureaucratic Influence of the Defense Industrial Lobby in Chinese Elite Politics  
*Tai Ming Cheung, Fan Yang, Eric Anderson*  
The Role of Defense Science and Technology in Higher Education Establishments  
*Dan Alderman* |
| 3:30 – 3:45 pm | Break |
| 3:45 - 5:30 pm | **Innovation Teams and China’s Cyber Workforce**  
*Moderator/Discussant: Kevin Pollpeter*  
*Discussants: Jon Lindsay, Mark Stokes*  
Institutional Mechanisms to Enable Creativity and Innovation  
*Darren Wright*  
The Cyber Human Capital Base  
*Joe McReynolds and Leigh Ann Ragland* |
| 6:30 pm | Dinner  
Stone Brewery, Point Loma |

**Sunday, August 10**

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<th>Time</th>
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<td>8:30 – 9:15 am</td>
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| 9:15 – 11:30 am | **China’s Defense Science and Engineering Communities**  
*Moderator/Discussant: Cortez Cooper*  
*Discussants: Cong Cao, Andrew Erickson*  
Assessing China’s Scientific and Engineering Leaders in Defense Science and Technology  
*Tai Ming Cheung, Jordan Wilson*  
Scientific Communities in the Chinese Defense S&T System  
*Alanna Krowlikowski* |
11:30 - 11:45 am  Break

11:45 am - 12:45 pm  Panel Session: Assessing China’s Defense Science and Technology Human Capital Base
  Moderator: Tai Ming Cheung
  Discussants: Alanna Krowlikowski, Cong Cao, Andrew Erickson

12:45 pm  Lunch